

**MINUTES OF A MEETING OF THE ANNUAL GENERAL MEETING (“AGM”) OF
CVC CAPITAL PARTNERS PLC (the “COMPANY”)**

HELD AT

**THE RADISSON BLU WATERFRONT HOTEL,
RUE DE L’ETAU, ST. HELIER, JERSEY JE2 3WF
ON TUESDAY, 12 MAY 2026 AT 09.00 (BST)**

In attendance: Fiona Evans (Company Secretary and shareholder)
Brechtje van der Velden (shareholder)
Various other shareholders, corporate representatives and analysts joining via the webcast

Present: Rolly van Rappard (Chair)
Rob Lucas (CEO – Executive Director)
Fred Watt (CFO – Executive Director)
Rona Fairhead (SID and Non-Executive Director)
Catherine Keating (Non-Executive Director)
Mark Machin (Non-Executive Director)
Carla Smits-Nusteling (Non-Executive Director)
Various other CVC employees and advisors

1.	Opening and welcome
	After an introductory video, the Chair welcomed those joining the Company’s AGM in person and online via the webcast, and declared the meeting open. He went on to introduce the Board and Company Secretary.
2.	CEO presentation
	Rob Lucas then delivered a presentation setting out the following: <ul style="list-style-type: none"> • 2025 key highlights; • a summary of progress on strategic objectives; • a recap on Q1 2026 activities; and • CVC’s forward-looking position.
3.	Meeting formalities
	The Chair confirmed that the notice of meeting and associated documents, and the 2025 Annual Report and Accounts, had been published on 16 March 2026 and 11 March 2026 respectively, and proposed that the notice of meeting be taken as read to which there were no objections.
4.	Questions and answers
	The Chair asked if there were any questions from the floor; no shareholder asked any questions.

	The Chair handed over to Fiona Evans to explain the voting process.																																																							
5.	Voting Process																																																							
	<p>Fiona Evans explained to the meeting that the holders of 666,196,288 shares of the Company were represented at the meeting, either in person or by proxy and that, as the required quorum of registered shareholders present in person was met, voting on the resolutions can proceed. She went on to explain the resolutions, which were also displayed on a screen, and explained that, for the purposes of clarification, the Board proposed to approve a final dividend in cash of €0.237651 per share which was in line with the total dividend payable, being €250m, and was marginally more than the figure in the notice of meeting, as the Company had been buying back its shares since the FY2025 results were released. With regard to the voting process, Fiona Evans explained the overall process highlighting that all resolutions would be decided by poll using electronic voting devices and that only shareholders attending in person or by proxy were able to vote in real time.</p>																																																							
6.	Final votes																																																							
	<p>Once voting was complete, Fiona Evans closed the vote, explained that the results were as follows and noted that all resolutions had been passed:</p>																																																							
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	11.	To re-appoint Dr Mark Machin as a non-executive Director.	99.93	0.07	4,564
	12.	To re-appoint Carla Smits-Nusteling as a non-executive Director.	99.90	0.10	4,973
	13.	To authorise the board to allot or grant equity securities.	99.56	0.44	3,370
	14.	To authorise the board to disapply pre-emption rights.	99.87	0.13	3,355
	15.	To authorise the board to disapply pre-emption rights in relation to an acquisition or other capital investment.	99.56	0.44	2,942
	16.	To authorise the Company make market purchases of shares.	99.97	0.03	9,412
	17.	To authorise the Company make off-market purchases of shares.	99.97	0.03	6,121
	18.	To amend the articles of association of the Company.	100.00	0.00	6,183
7.	Closing remarks				
	The Chair noted that the formal business of the meeting was complete, thanked everyone for attending, online and in person, and closed the meeting. The meeting closed at 9.18am.				

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Chair



