

Q1 2026 Activity Update

30 April 2026

CVC

Key highlights

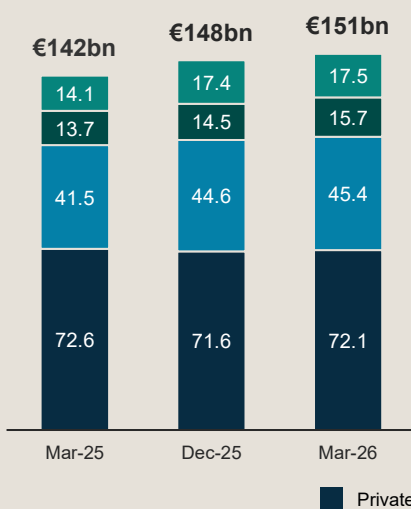
- Fee-paying AUM increased €2.4bn QoQ (+2%), €8.9bn YoY (+6%), to €151bn; with our non-PE strategies (now 52% of total FPAUM) growing 14% YoY
- Fundraising: broad-based momentum by platform and client channel
 - o Institutional: fundraising momentum continued across multiple products including (i) PE – our European mid-market PE fund Catalyst which is oversubscribed for its \$2bn target, (ii) Secondaries – SOF VI has now raised \$8.7bn¹ (vs. \$7bn target), and (iii) Credit – we have closed our latest CLO equity fund (CVC CLO Equity IV) at \$1bn², a 25% increase vs. CVC CLO Equity III
 - o Private Wealth: CVC Private Wealth now at €5.2bn³ of aggregate value (up €1.6bn or >40% QoQ), with continued growth in the established CVC-CRED and CVC-PE vehicles, plus successful launches of CVC-PESEC, and CVC-PEF in the US. Performance remains strong at ~10%⁴ annualised IRR since inception for CVC-CRED and >20%⁵ for CVC-PE, with minimal redemptions
- Realisations: continued high levels of realisations following a record year in 2025 with €5.0bn in Q1-26, and LTM PE realisations of €18.6bn delivered at highly attractive realised returns of 2.9x gross MOIC and 22% IRR⁶, underpinning our confidence in future fundraising
- Value creation: strong, despite the impact of lower public valuation multiples
 - o LTM value creation of 11% ex. FX⁷ across Private Equity and Infrastructure, in line with Dec-25 levels
 - o Q1 value creation of 3.5% across Europe / America funds, 5.0% for Fund VIII
 - o CVC-CRED has delivered positive returns in every month since inception, including each month YTD²
- Marathon Asset Management remains on track for Q3-26 closing

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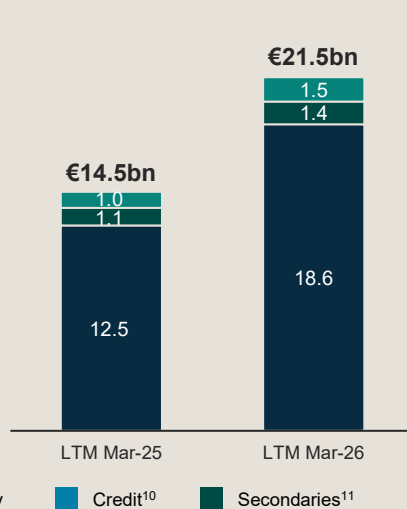
CVC delivered a strong first quarter of 2026. Fundraising momentum in Q1 was broad-based and included further encouraging progress with our Institutional and Insurance clients, as well as more than 40% quarterly growth in Private Wealth. Realisations continued at high levels following a record year in 2025, and at attractive returns, underpinning our confidence in future fundraising. Value creation across our funds showed continued healthy progress, driven by strong portfolio company fundamentals. We look forward to building on this momentum through 2026 and beyond.

Rob Lucas
Chief Executive Officer

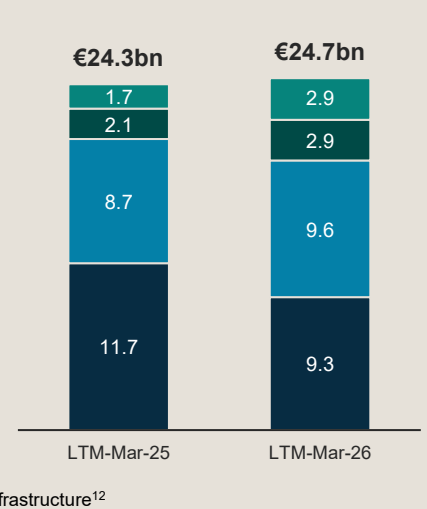
FPAUM development



Realisations⁸



Deployment⁹



1. Including GP commitment, SOOF III and co-invest.
2. Including GP commitment.

3. Including 1 April 2026 subscriptions and corresponding leverage, as applicable.
4. CVC-CRED Class I EUR accumulating and Class I EUR distributing shares, since inception date (15 May 2024), as of 28 February 2026.

5. CVC-PE Class I EUR accumulating shares, since inception date (20 February 2025), as of 28 February 2026.

6. Weighted average by invested capital for Private Equity signed exits.
7. 9% including FX

8. Signed realisations as at 31 March 2026, across Private Equity, Secondaries and Infrastructure (excludes Credit).

9. Includes signed but not yet closed investments as at 31 March 2026.

10. Credit deployment based on movement in FPAUM by vehicle (excl. FX and exits).

11. Secondaries deployment is net investment exposure which represents the initial funded equity purchase price plus unfunded commitments reasonably expected to be called over the life of the transaction.

12. Pro forma for acquisition of CVC DIF, completed on 1 July 2024.

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FPAUM¹ development

- Healthy FPAUM growth in Q1-26 driven by fundraising momentum across strategies and client channels
- Private Equity: continued momentum in Catalyst fundraise and in Private Wealth channel offset by realisation success
- Credit / Secondaries / Infrastructure: continued momentum in SOF VI, Infra funds fundraises and launch of CVC-PESEC, driving 14% combined YoY FPAUM growth

Fundraising

Private Wealth

- Total Private Wealth aggregate value now stands at €5.2bn¹
- CVC-CRED and CVC-PE(F) continued positive momentum, now at €4.5bn¹ total aggregate value
- Successful launch of CVC-PEF, our Private Equity vehicle dedicated to US investors
- CVC-PESEC (our Private Equity Secondaries vehicle) activated with €0.6bn¹ of aggregate value

Private Equity

- CVC European mid-market Catalyst has now closed \$1.9bn² in total commitments, with final close expected in Q3 well above \$2bn target
- Pre-marketing of Fund X progressing well

Credit

- Successful final close of CLO Equity IV at \$1bn³, a 25% increase vs. CLO Equity III. This fund equity supports control positions in ~\$15bn of future CLO issuance
- EUDL V has launched during Q2-26

Secondaries

- SOF VI now at \$8.7bn⁴, (vs. \$7bn target) with further fundraising momentum into the second quarter, and final close expected in Q3

Infrastructure

- Total commitments for DIF VIII and VA IV now at €3.9bn, and momentum building towards €8bn combined target

Insurance

- Completion of first tranche of AIG partnership with activation of CVC-PESEC
- Started deploying capital from AIG's Credit SMA

Realisations⁵

- Continued high levels of realisations following a record year in 2025, at €5.0bn in Q1-26, and LTM at €21.5bn, a 48% increase YoY
- Private Equity realisations of €4.1bn over Q1, driven by Europe / Americas and Asia funds, with LTM realisations at €18.6bn, a 49% increase YoY, and at highly attractive realised returns of 2.9x gross MOIC and 22% IRR⁶
- Strong quarter in Infrastructure realisations at €0.6bn, with LTM realisations at €1.5bn, a 53% increase YoY
- Continued momentum in Secondaries realisations, with LTM realisations at €1.4bn

Deployment⁷

- LTM deployment of €24.7bn, in line with prior year levels, despite Q1 impacted by geopolitical uncertainty, though with an encouraging pick up in pipeline into Q2
- LTM Private Equity deployment of €9.3bn, in line with our expected deployment cycle
- Combined LTM deployment across Credit, Secondaries and Infrastructure at €15.4bn, up 22% YoY

Fund performance

- Strong value creation, despite impact of lower public valuation multiples
 - LTM value creation of 11% ex. FX⁸ across Private Equity and Infrastructure, in line with Dec-25 levels
 - Q1 value creation of 3.5% across Europe / Americas funds, 5.0% for Fund VIII
- Continued operating momentum, with LTM EBITDA growth across the Private Equity portfolio of 13%⁹, up from 10% as of Jun-25 and vs. 14% as of Dec-25 (15%⁹ for Fund VIII, up from 13% as of Dec-25)
- CVC-CRED has delivered positive returns in every month since inception, including each month YTD¹⁰
- All material funds are performing on or above plan¹¹

1. Including 1 April 2026 subscriptions and corresponding leverage, as applicable.
2. Including GP commitment and co-invest.
3. Including GP commitment.
4. Including GP commitment, SOOF III and co-invest.
5. Signed realisations as at 31 March 2026, across Private Equity, Secondaries and Infrastructure (excludes Credit).
6. Weighted average by invested capital for Private Equity signed exits.
7. Includes signed but not yet closed investments as at 31 March 2026.
8. 9% including FX
9. LTM as of February 2026.

10. CVC-CRED Class I EUR accumulating and Class I EUR distributing shares, since inception date (15 May 2024), as of 28 February 2026.
11. List of material funds as per p.3. For Europe / Americas, "on plan" is expected end-of-life Gross MOIC of 2.5-3.0x for Funds VI and VII, and 2.0-3.0x for Funds VIII and IX. For Asia, "on plan" is expected end-of-life Gross MOIC of 2.0-3.0x. For StratOps, "on plan" is expected end-of-life Gross MOIC of 2.5x. For Catalyst, "on plan" is expected end-of-life Gross MOIC of 2.0-3.0x. For Secondaries, "on plan" is expected end-of-life Gross MOIC of 1.5-2.0x. For Credit, "on plan" is expected end-of-life Net IRR of 6.0-8.0%. For Infrastructure, "on plan" is expected end-of-life Gross MOIC of 1.6-2.2x.

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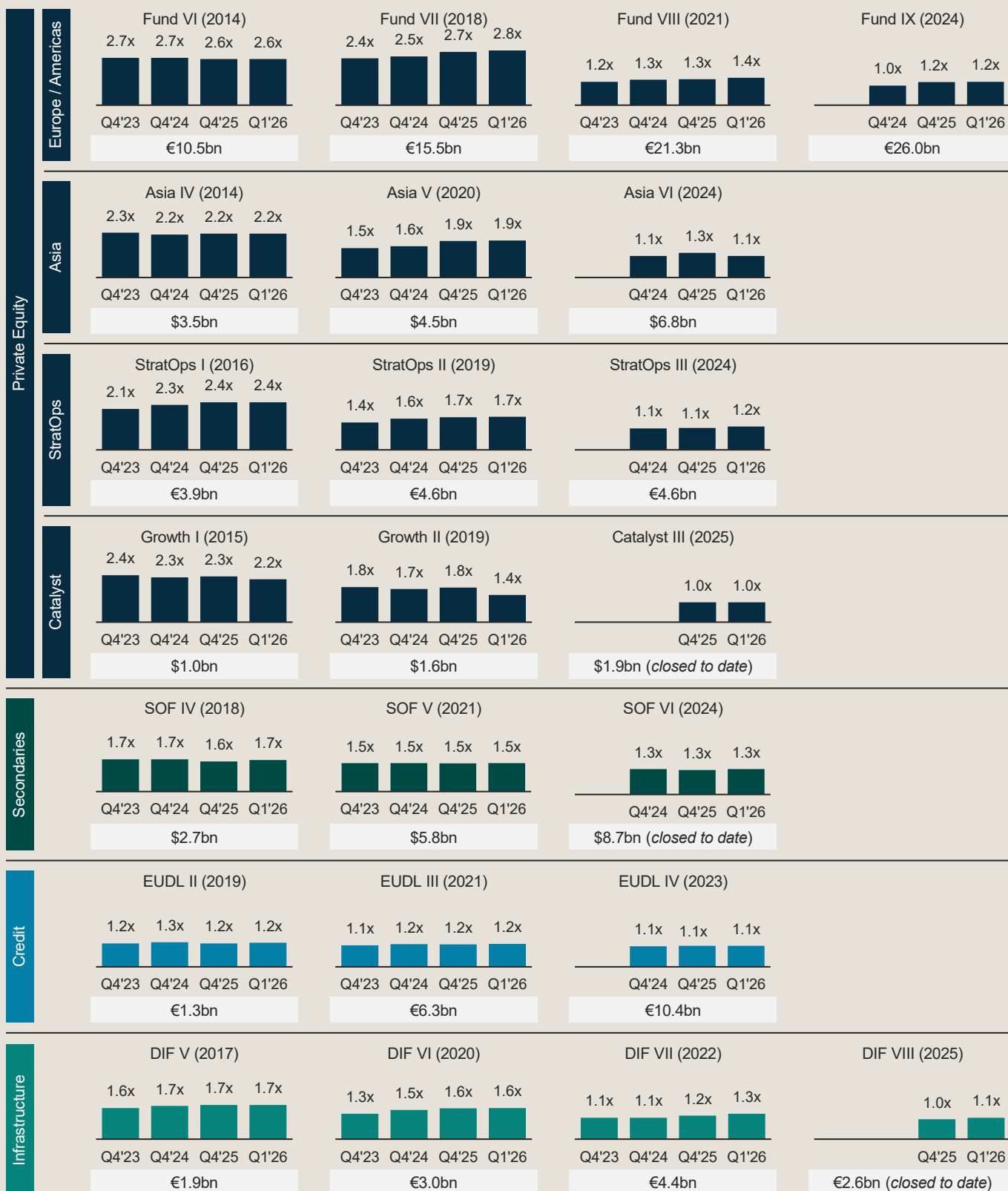
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Fund performance

■ Fund size¹

Gross MOIC by strategy (for the most recent vintages)



1. Europe / Americas: excluding GP commitment. Asia / StratOps / Infrastructure: including GP commitment. Catalyst: including GP commitment and co-invest. Secondaries: including GP commitment, co-invest and overflow funds. Credit: including GP commitment, co-invest, leverage and SMAs.

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FPAUM evolution over the last twelve months

By strategy (€bn)	Europe/ Americas	Asia	StratOps	Catalyst	Secondaries	Credit	Infrastructure	Total
At Q1-25	55.0	9.3	6.7	1.6	13.7	41.5	14.1	141.8
Gross inflows	2.9	0.2	0.8	1.6	4.1	9.7	4.1	23.4
Step-downs	-	0.1	-	(0.6)	(1.4)	-	-	(1.9)
Exits	(3.6)	(0.4)	(0.7)	(0.1)	-	(4.7)	(0.6)	(10.0)
FX and other	0.1	(0.7)	-	(0.1)	(0.8)	(1.1)	(0.1)	(2.7)
At Q1-26	54.4	8.5	6.7	2.5	15.7	45.4	17.5	150.7

FPAUM evolution over the first quarter of 2026

By strategy (€bn)	Europe/ Americas	Asia	StratOps	Catalyst	Secondaries	Credit	Infrastructure	Total
At Q4-25	54.0	8.4	7.2	2.0	14.5	44.6	17.4	148.3
Gross inflows	0.4	-	-	0.5	0.9	1.8	0.5	4.2
Step-downs	-	-	-	(0.1)	-	-	-	(0.1)
Exits	-	-	(0.6)	-	-	(1.3)	(0.5)	(2.4)
FX and other	-	0.1	-	-	0.2	0.3	-	0.7
At Q1-26	54.4	8.5	6.7	2.5	15.7	45.4	17.5	150.7

Deployment summary¹

Deployment by strategy (€bn)	2025			2026	
	Q1	LTM-Mar	FY	Q1	LTM-Mar
Private Equity	1.1	11.7	9.7	0.7	9.3
Secondaries ²	0.7	2.1	2.9	0.6	2.9
Credit ³	2.6	8.7	10.5	1.7	9.6
Infrastructure	0.2	1.7	2.6	0.5	2.9
Total Deployment	4.6	24.3	25.7	3.5	24.7

Realisations summary⁴

Realisations by strategy (€bn)	2025			2026	
	Q1	LTM-Mar	FY	Q1	LTM-Mar
Private Equity	4.9	12.5	19.5	4.1	18.6
Secondaries	0.2	1.1	1.3	0.3	1.4
Infrastructure	0.2	1.0	1.1	0.6	1.5
Total Realisations	5.4	14.5	21.9	5.0	21.5

Figures may not sum due to rounding. Acquisition of CVC DIF signed in September 2023 and completed on 1 July 2024.

- Includes signed but not yet closed investments as at 31 March 2026. Methodology for Infrastructure aligned post closing.
- Secondaries deployment is net investment exposure which represents the initial funded equity purchase price plus unfunded commitments reasonably expected to be called over the life of the transaction.
- Credit deployment based on movement in FPAUM by vehicle (excl. FX and exits).
- Signed realisations as at 31 March 2026, across Private Equity, Secondaries and Infrastructure (excludes Credit).

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Key performance indicators and investment performance metrics of key funds as at 31 March 2026

(€ billion, unless otherwise indicated)	Start Date	FPAUM	Deployment ¹	Invested Capital			Value of investments			Q1-26 activity		Gross MOIC ²
				Total	Realised	Remaining	Total	Realised	Remaining	Deploy.	Realised	
Europe/Americas (€bn)												
Fund VI	2014	-	>100%	11.1	6.9	4.1	28.7	23.0	5.7	-	0.2	2.6x
Fund VII	2018	6.6	>100%	15.1	8.2	7.0	42.0	22.7	19.4	-	1.9	2.8x
Fund VIII	2021	17.6	95-100%	19.3	0.8	18.5	26.9	0.5	26.5	-	1.3	1.4x
Fund IX	2024	26.0	45-50%	10.1	-	10.1	12.4	0.0	12.3	0.5	0.0	1.2x
Asia (\$bn)												
Asia IV	2014	-	95-100%	2.9	2.3	0.6	6.5	5.6	0.8	-	0.0	2.2x
Asia V	2020	3.0	95-100%	3.7	0.6	3.1	6.9	1.4	5.5	-	0.6	1.9x
Asia VI	2024	6.6	40-45%	2.6	0.1	2.5	2.8	0.1	2.7	0.0	-	1.1x
StratOps (€bn)												
StratOps I	2016	2.1	90-95%	3.4	2.0	1.4	8.3	3.6	4.8	-	0.0	2.4x
StratOps II	2019	3.8	>100%	4.4	1.0	3.3	7.4	1.6	5.8	-	0.0	1.7x
StratOps III	2024	0.7	35-40%	0.8	0.0	0.8	0.9	0.0	0.9	-	0.0	1.2x
Catalyst (\$bn)												
Growth I	2015	-	>100%	0.9	0.8	0.1	2.0	1.4	0.5	-	-	2.2x
Growth II	2019	1.1	95-100%	1.3	0.2	1.1	1.8	0.2	1.6	(0.0) ⁴	0.0	1.4x
Catalyst III	2025	1.8	5-10%	0.1	0.0	0.1	0.1	-	0.1	0.0	-	1.0x
Secondaries (\$bn)³												
SOF III/III/IV	Various	3.3	95-100%	4.9	4.2	0.7	7.8	5.7	2.2	-	0.0	1.6x
SOF V	2021	5.6	>100%	5.5	2.1	3.4	8.4	2.4	6.1	-	0.2	1.5x
SOF VI	2024	8.1	35-40%	2.5	0.1	2.4	3.2	0.1	3.1	0.1	0.0	1.3x
Infrastructure (€bn)												
DIF V	2017	1.5	95-100%	1.7	0.2	1.5	2.9	0.2	2.7	0.0	0.2	1.7x
DIF VI	2020	2.6	95-100%	2.4	0.1	2.3	3.9	0.2	3.7	0.0	0.0	1.6x
DIF VII	2022	4.4	90-95%	3.4	-	3.4	4.3	-	4.3	0.1	0.0	1.3x
DIF VIII	2025	2.5	15-20%	0.5	-	0.5	0.5	-	0.5	(0.0) ⁴	0.0	1.1x
Value Add I	2017	0.2	>100%	0.4	0.2	0.2	0.7	0.4	0.3	0.0	0.0	1.7x
Value Add II	2019	0.7	95-100%	0.9	0.1	0.7	1.5	0.3	1.2	0.0	0.1	1.8x
Value Add III	2022	1.6	80-85%	1.0	-	1.0	1.5	-	1.5	0.1	0.0	1.4x

Figures may not sum due to rounding. Carried interest contribution to the Company is 30% of total carried interest except for Fund VI (0%), Fund VII (15%), SOF II-V (0%) and DIF V-VII / Value Add I-III (0%). Carried interest rates are 20% except for StratOps I and StratOps II (12.5% – headline rate), StratOps III (15%) and SOF funds (12.5%).

- Includes investments that have been signed but have not yet closed as at 31 March 2026 (figures are presented on a committed basis, e.g. upon signing or announcement of a new investment or investment exit, which may include estimated cashflows that may differ to actual cashflows that eventuate at closing). Deployment percentages include fees and expenses for which capital has been called from LP clients.
- Gross MOIC calculated as total value of investments divided by total invested capital.
- Secondaries includes overflow fund.
- Impact of true-up commitments made in previous periods.

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Financial Calendar

Shareholder AGM
12 May 2026
2025 ex-dividend date
14 May 2026
2025 dividend record date
15 May 2026
2025 dividend payable
11 June 2026
2026 Half-Year Results
30 July 2026

Other information

CVC's 2026 Annual General Meeting will take place at 09.00 (BST) on Tuesday 12 May 2026 at the Radisson Blu Waterfront Hotel, Rue De L'Etou, St Helier Jersey. The notice of meeting was published alongside the Annual Report and Accounts and is available at www.cvc.com/shareholders/shareholder-information/aggm

About CVC

CVC is a global leader in private markets with seven complementary strategies across Private Equity, Secondaries, Credit and Infrastructure and approximately €209 billion of assets under management. Since 1993, CVC has diversified and scaled the CVC Network, and built on its strong foundations in Europe to create a global platform comprising 29 office locations across six continents. CVC believes that the breadth and depth of this global platform provides it with a strong competitive advantage when originating investment opportunities and leveraging its collective resources for the benefit of its portfolio companies and clients. CVC Capital Partners plc is listed on Euronext Amsterdam. For further information about CVC please visit: <https://www.cvc.com>. Follow us on [LinkedIn](#).

Key Contacts

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Glossary

ASIA IV: CVC Capital Partners Asia Pacific IV, a Fund in CVC's Asia Private Equity strategy.

ASIA V: CVC Capital Partners Asia V, a Fund in CVC's Asia Private Equity strategy.

ASIA VI: CVC Capital Partners Asia VI, a Fund in CVC's Asia Private Equity strategy.

ASSETS UNDER MANAGEMENT: Assets under management. For Private Equity and Infrastructure Funds in the investment period and Secondary Funds, AUM represents the total value of assets under management including commitments by clients that have yet to be deployed. For Private Equity Funds in the harvesting period, AUM represents the total value of assets under management excluding any commitments that have not been deployed. CVC Credit AUM represents the net asset value of each credit vehicle. AUM includes non-fee paying AUM and the fair value uplift in investments where relevant.

CATALYST III: CVC Catalyst III, a Fund in CVC's Catalyst Private Equity strategy.

CIF I or VALUE-ADD I or VA I: DIF Core Infrastructure Fund I Coöperatief U.A., any feeder entity and any parallel fund entities that may be established, and operating under the name DIF Core Infrastructure Fund I.

CIF II or VALUE-ADD II or VA II: DIF Core Infrastructure Fund II Coöperatief U.A., DIF Core Infrastructure Fund II SCSp, any feeder entity and any parallel fund entities that may be established, and operating under the name DIF Core Infrastructure Fund II.

CIF III or VALUE-ADD III or VA III: DIF Core-plus Infrastructure Fund III Coöperatief U.A., DIF Core-plus Infrastructure Fund III SCSp, any feeder entity and any parallel fund entities that may be established, and operating under the name DIF Core Infrastructure Fund III.

COMPANY: CVC Capital Partners plc.

CVC: CVC Capital Partners plc together with each of its controlled undertakings.

CVC-CRED: CVC evergreen Credit vehicle.

CVC-PE: CVC evergreen Private Equity vehicle distributed outside of the United States of America.

CVC-PEF: CVC evergreen Private Equity vehicle distributed in the United States of America.

CVC-PESEC: CVC evergreen Private Equity Secondaries vehicle.

DIF V: DIF Infrastructure V Coöperatief U.A., DIF Infrastructure V SCS, any feeder entity and any parallel fund entities that may be established, and operating under the name DIF Infrastructure V.

DIF VI: DIF Infrastructure VI Coöperatief U.A., DIF Infrastructure VI SCSp, any feeder entity and any parallel fund entities that may be established, and operating under the name DIF Infrastructure VI.

DIF VII: DIF Infrastructure VII Coöperatief U.A., DIF Infrastructure VII SCSp, any feeder entity and any parallel fund entities that may be established, and operating under the name DIF Infrastructure VII.

DIF VIII: DIF Infrastructure VIII Coöperatief U.A., DIF Infrastructure VIII SCSp, any feeder entity and any parallel fund entities that may be established, and operating under the name DIF Infrastructure VIII.

EU DL II: CVC Credit Partners European Direct Lending Fund II

EU DL III: CVC Credit Partners European Direct Lending Fund III

EU DL IV: CVC Credit Partners European Direct Lending Fund IV

FEE-PAYING ASSETS UNDER MANAGEMENT (FPAUM): FPAUM represents the total value of assets under management on which management fees are charged. Private Equity (other than Strategic Opportunities) and Infrastructure Funds charge management fees on committed capital or invested capital, the Strategic Opportunities Funds charge management fees on invested capital, the Secondaries funds generally charge management fees on committed capital throughout the life of each fund, but at a lower rate that reduces over time, following the end of the investment period. Credit vehicles generally charge management fees by reference to invested assets or net asset value of each vehicle. FPAUM for Growth Funds and certain Credit vehicles includes the committed capital or invested capital of co-invest sidecars.

The Group considers FPAUM to be a meaningful measure of the Group's capital base upon which it earns management fees and uses the measure in assessing the operating, budgeting and other strategic decisions. FPAUM is an operational performance measure, is not defined or recognised under IFRS and may not be directly comparable with similarly titled measures used by other companies.

FUND VI: CVC Capital Partners VI, a Fund in CVC's Europe / Americas Private Equity strategy.

FUND VII: CVC Capital Partners VII, a Fund in CVC's Europe / Americas Private Equity strategy.

FUND VIII: CVC Capital Partners VIII, a Fund in CVC's Europe / Americas Private Equity strategy.

FUND IX: CVC Capital Partners IX, a Fund in CVC's Europe / Americas Private Equity strategy.

GROWTH I: CVC Growth Partners I, a Fund in CVC's Growth Private Equity strategy.

GROWTH II: CVC Growth Partners II, a Fund in CVC's Growth Private Equity strategy.

GROSS MULTIPLE OF INVESTED CAPITAL (MOIC): MOIC reflects the return that an investor receives (or is expected to receive) before deduction of fees and carry, expressed as a multiple of the amount of capital invested.

IRR: internal rate of return.

SOF FUNDS INFORMATION: The SOF Funds account for their investments using a three-month lag, updated for the SOF Funds share of capital contributions to and distributions from the underlying investments and material look through public company exposure. The three-month lag is due to the timing of financial information received from the investments held by the SOF Funds. The SOF Funds primarily invest in private equity funds, which generally require at least 90 days following the calendar year end and 60 days following quarter end to present financial information. The amounts presented herein represent management's best estimates as of the reporting date. Actual issued results may differ from the amounts reported herein once final information is received from the underlying managers and the reporting process is completed.

PRE: Performance-related earnings.

SOF II: Secondary Opportunities Fund II, a Fund in CVC's Secondaries strategy.

SOF III: Secondary Opportunities Fund III, a Fund in CVC's Secondaries strategy.

SOF IV: Glendower Capital Secondary Opportunities Fund IV, a Fund in CVC's Secondaries strategy.

SOF V: Glendower Capital Secondary Opportunities Fund V, a Fund in CVC's Secondaries strategy.

SOF VI: CVC Secondary Opportunities Fund VI, a Fund in CVC's Secondaries strategy.

STRATEGIC OPPORTUNITIES I or STRATOPS I: CVC Capital Partners Strategic Opportunities I, a Fund in CVC's Strategic Opportunities Private Equity strategy.

STRATEGIC OPPORTUNITIES II or STRATOPS II: CVC Capital Partners Strategic Opportunities II, a Fund in CVC's Strategic Opportunities Private Equity strategy.

STRATEGIC OPPORTUNITIES III or STRATOPS III: CVC Capital Partners Strategic Opportunities III, a Fund in CVC's Strategic Opportunities Private Equity strategy.

VALUE-ADD IV or VA IV: DIF Core-plus Infrastructure Fund IV Coöperatief U.A., DIF Core-plus Infrastructure Fund IV SCSp, any feeder entity and any parallel fund entities that may be established, and operating under the name DIF Core Infrastructure Fund IV.

Forward looking statements and other important information

This document may contain inside information within the meaning of Article 7(1) of Regulation (EU) 596/2014 (Market Abuse Regulation).

This document contains forward-looking statements, which are statements that are not historical facts and that reflect CVC's beliefs and expectations with respect to future events and financial and operational performance. These forward-looking statements involve known and unknown risks, uncertainties, assumptions, estimates and other factors, which may be beyond the control of CVC and which may cause actual results or performance to differ materially from those expressed or implied from such forward-looking statements, which should therefore be treated with caution. Nothing contained within this document is or should be relied upon as a warranty, promise or representation, express or implied, as to the future performance of CVC or its business.

Any historical information contained in this statistical information is not indicative of future performance. The information contained in this document is provided as at the dates shown and, except as required by law, CVC assumes no obligation to publicly update or revise any forward-looking statements, whether as a result of new information or for any other reason. Nothing in this document should be construed as legal, tax, investment, financial, or accounting advice, or solicitation for or an offer to invest in CVC. No statement in this communication is intended to be a profit forecast.

Figures in this document are unaudited.